

Modelling Decisions of Woolproducers: Hierarchical Decision Models and Personal Construct Theory

A thesis submitted for the degree of Doctor of Philosophy at the University of New England

> by Roy Bertram Murray-Prior 1994

۰.

Abstract

Models used to predict the supply of agricultural commodities that may be reliable for minor changes in key variables often have difficulties when major changes in the variables occur. A general aim of this research was to advance some explanations for the differences in forecasting performance between situations of major and minor changes in key variables.

A major part of the study was to find a descriptive and predictive model of behaviour, which allowed these stimuli to be elicited, while minimising the level of contamination of the results from the theoretical assumptions of the model. An indepth appraisal was made of the various models of decision making based on utility theory. It was concluded they involve assumptions and behaviours that decision makers are unwilling or unable to comply with for some simple decisions, but more important, for complex decisions.

An approach was chosen that incorporated Gladwin's (1977) hierarchical decision model and Kelly's (1955) personal construct theory. Personal construct theory provides an explanation for human behaviour and learning, and for selection of aspects in the hierarchical decision models that are used as the operational models of people's decision processes. The approach allows for the simplifying procedures people use in making their decisions. Theoretical bias is reduced because no assumptions are made about which factors should be included in the models. Models of production and marketing decisions based on this approach were developed and tested using information from wool producers in the Armidale Rural Lands Protection Board area of the New England Tableland in NSW. Most of the models achieved success rates of 80 per cent or better for individual decisions.

The results of the study show graziers in the New England area used simplifying rules and strategies to make their production and marketing decisions. Many wool producers seemed to ignore a great deal of the information about changes in relative prices, sometimes unconsciously and sometimes as a deliberate strategy. Evidence

was found that some producers were not aware of changes in the relative profitability of enterprises that had the potential of increasing the short-term profitability of their businesses. In their experience, trying to predict prices and change enterprises in response to price was not likely to lead to greater profits in the long run, and entailed expenditure that might put the viability of their business at risk.

Price was influential in all decisions, but its effect varied from decision to decision and within different stages of the decision. Short-term price changes sometimes drew producers' attention to the need to consider changing their enterprise mix, although if the price change was minor, or sometimes even fairly major, they ignored it. For long-term decisions, such as changing enterprises, producers had little confidence in anyone's ability to predict prices in the future. They tended to rely on their experience of what had proved successful on their country in the past.

An important conclusion was that producers used decision rules that were in the nature of on/off switches rather than a continuous adjustment process. What their responses imply is that the assumption of fixed sensitivity to the value of a variable in econometric models may not be appropriate. It is not appropriate at the individual level, and the collective response of wool producers in this study to the collapse of wool prices suggests it may not be appropriate at the aggregate level, either. Research needs to be undertaken to develop empirical techniques that embody the behavioural rules outlined in this thesis and that can deal with the 'how much?' question.

This study was supported by a postgraduate award from the Australian Wool Research and Development Council. I am especially grateful for the support, much of which came during a collapse in wool prices and consequent hardship for many woolgrowers.

Special thanks go to Dr Vic Wright who acted as my supervisor throughout the study and was always willing to provide advice and assistance. His constructive suggestions, criticisms and prompt return of my drafts were especially helpful.

Thanks are also due to Dr Kevin Parton who provided additional criticisms and suggestions at various times during my study. Several visitors to Armidale also helped by introducing new ideas. To Dr Tom Nordblom of ICARDA, I owe a special debt for insisting I read Christina Gladwin's work, even though I initially thought it too far beyond the pale. Thank you also to Associate Professor George Battese, Alison Sheridan and Greg Ferguson for help with sampling and survey design.

To my wife Robyn I say thank you for putting up with the long years of low income, long hours, few holidays and moods associated with my Masters and PhD research.

My gratitude also goes to the many graziers of the New England who were willing to spend their valuable time to tell me about their decisions and provide me with the information I required. I hope the insights they provided will be recognised by agricultural economists everywhere and not dismissed because they do not coincide with theory.

To my roommates Mofe, John, Mahboob and Kate: thanks for keeping me sane during the long grind, and good luck with your endeavours. Finally I would like to thank the staff at the Armidale office of the Department of Agriculture and John Teitzel of Dalgetys for helping me to meet graziers in the district.

Contents

Abstract

٠

•

Acknow	vledgmei	nts	v
Conten	ts		vii
Figures			xiii
Tables			xvi
Glossar	У		xix
Chapte Introdu	r 1 1.1 1.2 1.3 1.4	Modelling farmer decision making Research problem Research objectives Outline of thesis	1 1 2 3 5
Chapter Recent	r 2 changes	s in the production and marketing environment for	
	Austral	ian wool	6
	2.1	Introduction	6
	2.2	Size of the Australian wool industry	6
	2.3	Physical environment for wool production in Australia	7
	2.4	Marketing environment for wool production	9
		2.4.1 From 'free market' to 'orderly market'	11
		2.4.2 Operation of the Reserve Price Scheme	12
		2.4.3 Effects of Reserve Price Scheme	14
		2.4.4 From 'orderly market' back to 'free market'	16
	2.5	Changes in wool and livestock prices and production over	
		the last decade	17
		2.5.1 Changes in wool prices	18
		2.5.2 Changes in sheen-meat and beef prices	18
		2.5.3 Changes in livestock number	21
		2.5.4 Changes in composition of the sheen flock	24
	2.6	Summary	29
Chapter	r 3		
Requier	n for su	bjective expected utility	30
-	3.1	Introduction	30
	3.2	What characteristics are required of descriptive and predic-	
		tive theories?	31
	3.3	Early developments in decision theory	33

iii

	3.4	Subjecti	ve expected utility theory	36
		3.4.1	Preference ordering using subjective expected	•
		2 4 2	Utility theory	36
		3.4.2	Underlying axioms of subjective expected utility	27
		2 4 2	Implications of subjective supported willing	3/
	25	J.4.J Drohlom	miplications of subjective expected utility	38
	5.5	corintive	and predictive theory	40
	36	Violatio	ns of SEU axioms	40
	3.7	Violatio	ns of the independence axiom - the Allais paradox	42
	5.7	371	The common-consequence and common-ratio	72
		5.7.1	effects	43
	3.8	Violatio	ns of transitivity	45
	3.9	Violatio	ns of the reduction axiom	45
	3.10	Predictiv	ve failures of SEU	46
	3.11	Ambigu	ity	46
		3.11.1	The reliability of probabilities and the Ellsberg	
			paradox	47
		3.11.2	Outcome uncertainty	49
	3.12	Unique	versus repeated decisions	50
	3.13	Problem	s with gambling and insurance	51
	3.14	Framing	and context effects	53
	3.15	Utility n	neasurement problems	55
	3.16	Descript	ive problems with SEU	57
	3.17	Psycholo	bgical critique of SEU theory	57
		3.17.1	Information processing limitations	58
		3.17.2	A suming distortions	59
	2 1 0	5.17.5 Use of "	Aversion distortions	01 62
	5.10	2 1 8 1	Judgment by representativeness	62
		3.18.7	Judgment by availability	63
		3 18 3	Adjustment and anchoring	64
		3 18 4	Overconfidence	64
		3 18 5	Poor calibration and incoherence of subjective	01
		5.10.0	probabilities	65
	3.19	Status o	f subjective expected utility as a descriptive and	
		predictiv	ve theory	66
	3.20	Reaction	of expected utility supporters	67
Charte				
What 1	:r 4 Itility th	eory shal	I replace SFII?	69
vv mat t	4 1	Introduc	tion	69
	4.2	Non-exp	ected utility theories	70
	4.3	Generali	sed utility theories	72
		4.3.1	Machina's generalised expected utility model	72
		4.3.2	Anticipated utility theory or rank-dependent ex-	
			pected utility	75
		4.3.3	Other non-expected utility theories	80
	4.4	Relaxati	on of dominance and/or transitivity	80

viii

			ix
	4.4.1	Prospect theory	81
	4.4.2	Cumulative prospect theory or rank- and sign-de-	
		pendent linear utility	83
	4.4.3	Regret theory	84
4.5	The All	ais theory	87
4.6	Models	designed to accommodate the effects of ambiguity	90
	4.6.1	Venture theory	91
	4.6.2	Second-order probabilities	93
	4.6.3	Other theories	95
4.7	Newber	y-Stiglitz framework	96
4.8	Relevan	ice of utility theories for research problem	98

Chapter 5 A hierarch

nierarchica	al model of	f the decision process	100
5.1	Theorie	s dealing with bounded rationality	100
	5.1.1	Reliability theory	101
5.2	Multi-a	ttribute choice models	105
5.3	Choice	of decision model	106
5.4	The hie	rarchical decision model	108
	5.4.1	Stage 1 - Pre-attentive or unconscious processing	110
	5.4.2	Stage 2 - Maximisation subject to constraints	113
	5.4.3	The decision process as a decision tree	116
55	I Itility	functions and the hierarchical decision model	118

5.5	Utility functions and the merarchical decision model	110
5.6	Selection of aspects in the hierarchical decision model	118
5.7	Summary	122

•

Chapter 6		
Personal constr	uct theory and a hierarchical decision model	123
6.1	Introduction	123
6.2	Personal construct theory - the farmer as a scientist	124
6.3	Structure of personal construct theory	125
6.4	Implications of personal construct theory for woolgrowers'	
	decisions	130
6.5	Eliciting construct systems	132
	6.5.1 Methods for eliciting constructs	132
	6.5.2 Exploring individual constructs	133
6.6	Research using personal construct theory	134
6.7	Some criticisms of personal construct theory	136
6.8	Personal construct theory and the hierarchical decision	
	model	138
	6.8.1 Personal construct theory and the selection of as-	
	pects	138
	6.8.2 Assumptions of a personal-construct hierarchical	
	decision model	140

6.9	Advantages and criticisms of a personal-construct hierarchi-	
	cal decision model	142
6.10	Application of the personal-construct hierarchical decision	
	model to woolgrower decisions	148
6.11	Conclusion	149
Chapter 7		
Design and co	onduct of research	151
7.1	Introduction	151
7.2	Choice of area for study	151
7.3	Characteristics of Armidale Rural Lands Protection Board	
	area	153
	7.3.1 Climate	153
	7.3.2 Farm size and land use	155
	7.3.3 Breeds of sheep	156
7.4	Research design	158
	7.4.1 Method for deriving and testing the models	158
	7.4.2 Selection of samples	159
7.5	Choice of decisions to be modelled	161
	7.5.1 A need to integrate levels of decisions	161
	7.5.2 Where to begin?	162
7.6	Conduct of interviews	162
	7.6.1 Format for first series of interviews	163
	7.6.2 Development of models for second or 'test' series	
	of interviews	167
	7.6.3 Format for second or 'test' series of interviews	174
7.7	Concluding remarks	175
Chapter 8		
Study area ch	aracteristics and changes - 1980-92	176
8.1	Outline of chapter	176
8.2	Survey response rate	176
8.3	Size of operational properties surveyed	177
8.4	Livestock numbers	177
8.5	Changes in gender composition of sheep flock	180
8.6	Changes in breed composition of the sheep flock	185
8.7	Summary of changes in study area (1980-92)	189
Chapter 9		
Constructs g	uiding the production and marketing decisions of wool	
produ	icers	192
9.1	Introduction	192
9.2	Types of decisions modelled	193
9.3	Major strategic decisions	194

х

9.3.1Trigger aspects1959.3.2Physical and contextual constraints2019.3.3Price factors2059.3.4Strategic factors2089.3.5Risk aspects215

	9.3.6	Models of production decisions	216
9.4	Major and	nual decisions	217
	9.4.1	Strategies or beliefs	218
	9.4.2	Trigger aspects	222
	9.4.3	Physical and contextual constraints	223
	9.4.4	Price and relative return criteria	223
	9.4.5	Risk aspects	225
	9.4.6	Financial and personal ties with brokers	226
	9.4.7	Models of marketing decisions	226
9.5	Accuracy	of models	227
9.6	Conclusio	ons	229
Chapter 10			•••
Conclusions a	nd implicat	ions	230
10.1	Introduct	ion	230
10.2		Drist promoblectives of the study	231
	10.2.1	Evaluation of decision theories	232
	10.2.2	desisions	224
	10.2.3	Dredictions of aggregate supply	234
	10.2.3	Extension of results to other areas	241
	10.2.4	Use of decision-tree models	241
10.3	Implicatio	ons of results for econometric estimates of	272
10.5	agricultur	al supply	243
10.4	Implicatio	ons for prescriptive advice and decision aids	247
10.5	Implicatio	ons for farm management teaching and research	249
10.6	Future di	rections for research	250
References			252
Appendix 1 Live sheep exj	oorts from	Australia	276
Appendix 2 Studv area - S	statistics an	d survey results	277
A			
Appendix 3 Models of woo	Inroducers	' decisions	282
A3 1	Introducti	ion to models	282
A3.2	Decisions	s to begin merino breeding	282
	A3.2.1	Trigger reasons for decisions to begin merino breeding	282
	A3.2.2	Situations that may have prompted a decision to	
		begin merino breeding	285
	A3.2.3	Models of decisions to begin merino breeding	287
	A3.2.4	Decisions about micron type of merino to breed	295
A3.3	Decisions	s to stop merino breeding	298
	Deeloronic	ı Ç	

A3.5	Other strategies to change the average micron of a	merino
120	nocks	312
A3.0	Decisions to run own wethers	515
	A3.6.1 Decisions to keep wethers as woolcutters	s after
	beginning a merino breeding enterprise	. 313
	A3.6.2 Decisions to keep wethers as woolcutters a	t some
	later period	317
	A3.6.3 Decisions to stop keeping wethers as woold	utters 319
A3.7	Decisions to mate ewes from merino breeding flo	cks to
	prime lamb rams	324
	A3.7.1 Decisions to produce 1x lambs for sale merino breeding flock	from 324
	A3.7.2 Decisions to raise 1x ewe replacements	for 2x
	lamb enterprise using merino breeding flock	s 329
A3.8	Buy merino woolcutters	332
	A3.8.1 Decisions to begin to buy merino woolcutte	rs 336
	A3.8.2 Type of woolcutters to buy	344
A3.9	Decisions to buy another micron type of woolcutter	346
A3.10	Decisions to stop buying a micron type of woolcutter	352
A3.11	Decisions to produce 1x lambs from bought merino e	wes 357
A3.12	Reasons for changes in sheep numbers	360
	A3.12.1 Change in the numbers of merino ewes ma	ated to
	merino rams	361
	A3.12.2 Change in numbers of merino ewes ma	ted to
	prime lamb rams	365
	A3.12.3 Change in the numbers of dry ewes (2T or	older)
	in merino breeding flocks	366
	A3.12.4 Change in numbers of bred merino wethers	368
	A3 12 5 Change in numbers of bought merino woold	sutters 370
	A3 12 6 Change in numbers of bought merino ewes	mated
	to prime lamb rams	374
A3 13	Decisions to delay the sale of wool	377
A3 14	Decisions to sell main lines of wool by auction or	orivate
	sale	387

xii

Figures

2.1	ABARE broad-acre grazing zones	8
2.2	Auction prices of selected wool types (1979-92)	19
2.3	Differential in prices of selected microns of wool (1979-92)	20
2.4	Change in livestock and wool prices (1979-92)	22
2.5	Sheep and beef cattle numbers in Australia (1980-92)	23
2.6	Shorn wool production in Australia (1980-92)	25
2.7	Flock size of sheep breeds in Australia (1977-89)	26
2.8	Numbers of ewes intended to be mated to breeds of ram - NSW (1981-93)	27
2.9	Composition of Australian sheep flock (1979-92)	28
4.1	Comparison of SEU and Hypothesis II preferences in unit triangle	74
5.1	Stage 1 processing in a hierarchical decision model	112
5.2	Decision about micron type of merino to breed	117
6.1	The reconstruction process	129
7.1	Location of study area	154
7.2	Sheep breeds in shires of Armidale Rural Lands Protection Board (1989)	157
7.3	General model of decision process	169
7.4	Guideline for decisions related to breeding merinos	170
7.5	Guidelines for decisions related to bought merino ewes and wethers	171
8.1	Distribution of areas managed for each interview series	1 78
8.2	Distribution of sheep numbers for 'test' series	179
8.3	Sheep and beef cattle numbers in study area	181
8.4	Wool production in study area	182

		xiv
8.5	Gender composition of sheep flocks in study area	183
8.6	Gender composition of 'test' series flocks	184
8.7	Breed composition of 'test' series flocks	188
9.1a	Change micron of merino breeding flocks	196
9.1b	Change micron of merino breeding flock (continued)	197
9.2	Decisions to delay sale of wool	219
A2.1	Distribution of cattle numbers for 'test' series (1992)	277
A3.1a	Reasons for decisions to begin merino breeding	288
A3.1b	Reasons for decisions to begin merino breeding (continued)	289
A3.1c	Reasons for decisions to begin merino breeding (continued)	290
A3.2	Decision to begin merino breeding	291
A3.3	Decision about micron type of merino to breed	296
A3.4a	Decision to stop merino breeding	302
A3.4b	Decision to stop merino breeding (continued)	303
A3.5a	Change micron of merino breeding flock	308
A3.5b	Change micron of merino breeding flock (continued)	309
A3.6	Decision to keep young seconds to reduce micron of wool clip	314
A3.7	Decision to run own wethers after merino breeding begun	316
A3.8	Decision to begin to keep own wethers past 4T	318
A3.9a	Decision to stop running own wethers	320
A3.9b	Decision to stop running own wethers (continued)	321
A3.10	Decision to mate ewes from merino breeding flock to prime lamb rams to sell 1x lambs	326
A3.11a	Decision to raise own 1x ewes by mating ewes from merino-breed- ing flock	330

~

A3.11b	Revised model of decision to raise own 1x ewes by mating merino ewes from breeding flock	333
A3.11c	Revised model of decision to raise own 1x ewes by mating merino ewes from breeding flock (continued)	334
A3.11d	Revised model of decision to raise own 1x ewes by mating merino ewes from breeding flock (continued)	335
A3.12a	Decision to begin to buy merino woolcutters	338
A3.12b	Decision to begin to buy merino woolcutters (continued)	339
A3.12c	Decision to begin to buy merino woolcutters (continued)	340
A3.12d	Decision to begin to buy merino woolcutters (continued)	341
A3.13	Micron type of woolcutters to buy	345
A3.14a	Decision to buy another micron type of woolcutter	347
A3.14b	Decision to buy another micron type of woolcutter (continued)	348
A3.14c	Decision to buy another micron type of woolcutter (continued)	349
A3.15a	Decision to stop buying a micron type of woolcutter	353
A3.15b	Decision to stop buying a micron type of woolcutter (continued)	354
A3.16a	Revised model of decision to buy merino ewes and breed 1x ewes	358
A3.16b	Revised model of decision to buy merino ewes and breed 1x ewes (continued)	359
A3.17a	Decision to delay sale of wool	380
A3.17b	Decision to delay sale of wool (continued)	381
A3.17c	Decision to delay sale of wool (continued)	382
A3.18a	Decision whether to sell main lines by auction or private	388
A3.18b	Decision whether to sell main lines by auction or private (continued)	389

.

xv

,

Tables

2.1	Per cent of Australian wool growers and sheep in ABARE broad- acre zones (1990-91)	10
2.2	Breed composition of Australian flock in ABARE broad-acre zones (30 June 1984)	10
4.1	Examples of non-expected utility models compared with von Neumann-Morgenstern and subjective expected utility models	71
7.1	Properties and stock numbers in shires encompassing the Armidale Rural Lands Protection Board (March 1990)	155
7.2	Gross value of agricultural commodities produced in shires encom- passing the Armidale Rural Lands Protection Board (1988-89)	156
7.3	List of production and marketing decisions modelled	172
8.1	Number of properties from interview series breeding merinos and producing 2x prime lamb	186
8.2	Intended matings of ewes in study area by breed of ram	189
8.3	Matings of merino ewes to merino rams in 'test' series flocks	190
9.1	Accuracy of decision models	228
A1.1	Exports of live sheep for slaughter (1979-91)	276
A2.1	Area of properties surveyed in each interview series	277
A2.2	Total livestock numbers on 'test' series properties	278
A2.3	Numbers of dry merino ewes in 'test' series flocks	279
A2.4	Reasons for matings of merino ewes in 'test' group	279
A2.5	Change in gender composition of sheep flock in study area	280
A2.6	Ewes mated and lambs marked in study area	280
A2.7	Merino wether numbers in 'test' group	281
A3.1	Reasons which initially triggered decisions that resulted in graziers beginning to breed merinos ('test' series 1980-92)	284

A3.2	Number of times trigger reasons for beginning merino breeding were mentioned as having arisen ('test' series 1989-92)	286
A3.3	Trigger reasons for decision to stop merino breeding ('test' series 1980-92)	300
A3.4	Times a finer or broader micron flock would have given a better return ('test' series 1989-92)	307
A3.5	Trigger reasons for decisions to buy merino woolcutters ('test' series 1980-92)	337
A3.6	Change in matings of merino breeding flocks to merino rams ('test' series 1989-92)	362
A3.7a	Reasons for change in matings of merino breeding flocks to merino rams ('test' series 1989-92)	363
A3.7b	Reasons for change in matings of merino breeding flocks to merino rams ('test' series 1989-92 continued)	364
A3.8	Change in matings of merino breeding flocks to prime lamb rams ('test' series 1989-92)	366
A3.9	Reasons for change in matings of merino breeding flocks to prime lamb rams ('test' series 1989-92)	367
A3.10	Change in dry ewes (2T or older) from merino breeding flocks ('test' series 1989-92)	368
A3.11	Reasons for change in dry ewes (2T or older) in merino breeding flocks ('test' series 1989-92)	369
A3.12	Change in bred merino wethers ('test' series 1989-92)	371
A3.13a	Reasons for change in bred merino wethers ('test' series 1989-92)	372
A3.13b	Reasons for change in bred merino wethers ('test' series 1989-92 continued)	373
A3.14	Change in bought merino woolcutters ('test' series 1989-92)	374
A3.15a	Reasons for change in bought merino wethers ('test' series 1989-92)	375
A3.15b	Reasons for change in bought merino wethers (continued) ('test' series 1989-92)	376
A3.16	Change in matings of bought merino ewes to prime lamb rams ('test' series 1989-92)	378

xvii

A3.17	Reasons	for	change	in	matings	of	bought	merino	ewes	to	prime	
	lamb rams ('test' series 1989-92)									378		

- 1x first-cross: Cross arising from mating merino ewe to a prime lamb sire; often a Border Leicester. Sold as prime lambs or as 2x dams.
- 2x second-cross: Cross arising from mating a 1x ewe (typically Border Leicester-Merino) to a prime lamb sire (Dorset, Suffolk, Southdown). Sold as prime lambs.
- 2T two-tooth: 1-year-old sheep with two permanent lower front teeth.
- 4T four-tooth: 2-year-old sheep with four permanent lower front teeth.
- ABARE: Australian Bureau of Agricultural and Resource Economics (formerly the BAE).
- ABS: Australian Bureau of Statistics.
- AWC: Australian Wool Corporation
- BAE: Bureau of Agricultural Economics.
- cfa cast for age: Sheep that are discarded from the flock because of their age.
- cull: Sheep that are discarded from flock because of faults, poor wool quality, teeth, age, etc.
- dry ewe: Ewe not pregnant or lactating.
- hoggett: Weaned lamb up to 1 year old.

•:

- **RPS Reserve Price Scheme:** Scheme operated by the Australian Wool Corporation which set a minimum price for wool.
- weaner: Lamb recently separated from its mother.

wether: A male sheep that was castrated as a lamb.

woolcutter: A wether or dry ewe used solely for wool production.